Exhibit A
Port of Seattle Commission Regular Meeting
April 23, 2013

ITEM NO: 6a Supp

DATE OF MEETING: April 23, 2013

Airline Rates and Charges Resolution

First Reading April 23, 2013





History of Negotiation and Resolution Development, 2011-2013

12/11 - 5/12: Negotiations with airlines re new lease

6/12-8/12: At airlines' request, developed preliminary outline

of Resolution and airline impacts

8/12-10/12: Pursued one-year or holdover lease agreement to

facilitate continued full negotiations

10/12: Alaska Airlines asserted legal requirement that

Port must set rates by Resolution, per federal

policy guidelines

10/12-2/12: Port staff preparation of Resolution (with

expectation of possible legal challenge)

2/12: Alaska Airlines indicates preference for lease

2/12-4/13: Continued discussion of possible lease terms



FAA Rates & Charges Policy

- In the absence of a lease, airports must follow Federal Aviation Administration (FAA) policy in establishing rates for airline use of airport
 - Rates must be "reasonable" and "not unjustly discriminatory"
 - Port can charge fairly allocated costs of SEA facilities airlines use
 - Port can retain all non-airline revenue
 - Port can retain full control of capital program
 - Port will bear vacancy and enterprise risk



Key Provisions of Resolution

- Rates retroactive to January 1, 2013
- Rates established for multiple cost centers to ensure that airlines appropriately pay for costs of facilities they use
 - Instead of single airfield fee, will segregate movement, apron and commercial areas
 - Instead of single terminal rate calculation, separate cost centers for ticketing, gates, FIS/AIF, bag makeup facilities, etc.



Key Provisions of Resolution

- Airlines rates established to fully but only -recover costs of aeronautical cost centers
 - Operating costs associated with aeronautical facilities and services
 - Debt service coverage of 1.30x debt service
 - Amortization of Port cash investments since 1992
- Port assumes risk of vacant aeronautical and non-aeronautical space



Need for Current Commission Action

- Still hope negotiations will yield new lease
- However, lengthy lease execution process requires action soon to complete by year-end
 - Legal drafting
 - Space exhibit finalization
 - Airline legal and management review
 - Lease execution
- Holdover 2012 rates recover \$30+ million less than 2013 costs



Need for Current Commission Action

- Commission passage of Resolution (First and Second Reading) authorizes staff to:
 - Calculate rates and charges in accordance with the Resolution.
 - Take appropriate steps to implement provisions of Resolution
- If negotiations are unsuccessful, Commission adoption ensures Port's ability to be fully compensated for 2013 costs